



June 9, 2011

To Whom It May Concern:

Please accept this letter of recommendation for Kohnen-Starkey, Inc. (KSI) professional services. As a consultant to Skidmore, Owings & Merrill LLP, KSI has provided construction cost estimating, scheduling and constructability services for all SOM Projects associated with Washington Dulles International Airport (IAD). KSI has provided detailed estimates and schedules for all phases of design for new construction and renovation, from preliminary studies through construction documents including in-depth constructability analyses for multiple design options.

Recently, KSI provided cost and scheduling services associated with IAD - Checked Baggage Inspection Systems (CBIS) including: Main Terminal East and West Baggage Basements Explosive Detection System (EDS) In-Line High Volume Baggage Screening and Main Terminal East Baggage Basement Advanced Utility & Tug Traffic Relocation for a combined total construction estimate of \$164M over a 48 month construction schedule. In support of SOM, KSI has been instrumental in assisting the client - Metropolitan Washington Airports Authority and client representative - Parsons Management Consultants (PMC) in securing multiple Transportation Security Administration (TSA) Security Projects within existing and new facilities.

As SOM's Project Manager, I have personally worked closely with KSI since 2005. They continually provide a high level of service, with accurate and thorough deliverables, while reacting to evolving demands making them one of our most reliable consultants. Their ability to effectively define budgetary costs for conceptual designs with limited documentation, in an accelerated timeframe, has been beneficial to all parties and acknowledged by the client. KSI's commitment to the SOM Design Team and responsiveness to project needs ensure that that play a key role in project success.

It is a pleasure to recommend Kohnen-Starkey, Inc and its principals Kevin Kohnen and Mark Starkey. They would be a great asset to any organization and I look forward to working with them again in the near future.

Sincerely,

SKIDMORE, OWINGS & MERRILL LLP

Paul Auguste
Associate